

FACTORS for Consideration from Policy 610	Pertinent data and information	Reference
The number of students who would be affected, at both the closed school and surrounding schools	Enrolment projections for Balmoral and Carson Graham for 2011/12 indicate that there would be approximately 1150 to 1200 regular program students attending Balmoral and Carson Graham. School District enrolment projections indicate a combined population of 1180, <u>including</u> International students, while Matrix projections indicate a combined population of 1150, <u>without</u> International students.	<u>Appendix 1</u> : FTE Enrolment graphs by school, MATRIX Long Range Facilities Plan Update 2007.
Enrolment trends and utilization for the school and surrounding area	The decline in student population previously experienced at the elementary level is now beginning to have an impact at the secondary level. Projections prepared by MATRIX indicate that the west side of the school district is projected to have a continued decline in students over the next decade. Utilization is expected to decline, but will vary by school as a result of the selection of schools through program offerings. With an official capacity of 625 students, Balmoral is currently operating at approximately 56% capacity. An existing portable on site increases the operating capacity of Balmoral to 650 students.	<u>Appendix 1</u> : MATRIX Long Range Facilities Plan Update 2007.
	Carson Graham school is projected to have a steady decline in enrolment over the next ten years, declining from a high of 1341 students in 1999 to a projected total of 902 for September 2011. The enrolment for Balmoral is expected to decline to less than 300 students in 2011. Sutherland , to the south and east of Balmoral and Carson Graham, is projected to continue a decline from a high of 1180 students in 1998 to a projected total of 819 for 2011. Carson Graham is currently operating at approximately 84% capacity.	
	Enrolment projections for Balmoral, Carson Graham and Sutherland Secondary indicate declines to 2011/12 resulting in the combined space available of 985 students (406 at Balmoral, 398 at Carson, [based on 1300 capacity] and 181 at Sutherland), based on the utilization of 100% capacity for these schools. Handsworth and Argyle schools are not expected to have any space available for the foreseeable future with enrolment projections indicating a 'shortage' of 395 student spaces, based on 100% capacity. Secondary schools are capable of operating at 110 - 115% of official capacity.	<u>Appendix 1</u> : MATRIX Long Range Facilities Plan Update 2007 (pg. 67)
Proximity to possible receiving schools and the routes to schools	Carson Graham and Sutherland are the next available Secondary Schools in reasonable proximity to Balmoral. Carson is located approximately 2.5 km from Balmoral. Sutherland is approximately 3.5 Km to the south east of Balmoral. The Upper Levels Highway currently defines the southern border of the Balmoral catchment area.	<u>Appendix 2</u> : Catchment Area maps by school
Socio-economic conditions in the affected community	The community served by Balmoral is relatively "high" in terms of the socio-economic conditions.	<u>Appendix 3</u> : Social index, etc. Human Early Learning Partnership
	The community served by Carson Graham is "mixed" (high/medium) in terms of the socio-economic conditions.	

FACTORS for Consideration from Policy 610	Pertinent data and information	Reference
Educational program/course implications for the affected students	Both Balmoral School and Carson Graham have been challenged to provide the full range of programs to students as a result of lower enrolment at Grades 8, 9 and 10. As the student population continues to decline, this will become an increasing challenge. Larger schools are generally able to provide increased opportunities through the dedication of staff for more specialty areas and improved efficiencies in building timetables and schedules for students. Continuity of programs for students between the two schools would be dependent on course selection.	Appendix 4: Optimum School Size (Literature Review)
	Balmoral school has been preparing for the introduction of the International Baccalaureate Middle Years Program as an educational focus and to maintain and attract students. An authorization visit takes place this spring. Authorization may be received as early as this summer, or early fall. Carson Graham school has now been authorized for the delivery of the Diploma Program. The School District has received assurances from the IBO that both the MYP and DP program could be provided in one school, should the School District proceed with the consolidation of Balmoral and Carson Graham.	
Financial considerations including anticipated cost savings	As a school with low enrolment in a medium sized facility, Balmoral has high direct operating 'overhead' costs in relation to other secondary schools. The anticipated annual operating cost savings for Balmoral would be between \$900,000 and \$920,000. The consolidation of Balmoral with Carson Graham would result in further savings related to efficiencies in staffing.	Appendix 5: Direct operating overhead costs by school.
Facility age and condition	Balmoral was opened in 1959 and is now 50 years of age. Recent mechanical and accessibility upgrades have resulted in improvements to the main building. The Ministry of Education Facility Audit completed in 1999 (prior to the upgrades previously mentioned) reported Balmoral as being in fair condition with a rating of 32%. The seismic risk condition of Balmoral is rated as Moderate/High	Appendix 6: Facility Audit Summary
	Carson Graham was opened in 1965 and is now 44 years of age. A recent addition and renovation (2001), including mechanical and accessibility upgrades resulted in an increase in capacity and improvements to portions of the main building. The Ministry of Education has approved the replacement of the 1965 building, with the retention of the 2001 addition, with a capacity of 800 students, at a project budget of \$38 million. The final capacity is to be increased to 1100 with the closure of Balmoral, and the budget will increase by \$5 million. The completion date for the replacement school is the summer of 2012, with an opening for the 2012/13 school year.	
Potential for revenue generation through lease and/or sale of the school building and/or site	While there would be a high degree of interest by other parties in acquiring the Balmoral school and property through sale and/or lease, it is expected that the Board would retain Balmoral to address other school district and/or community needs. School district needs include the possible relocation of students presently registered in alternate programs that require better facilities, and revenue generation. Community needs include recreation facilities, day care and out of school care. The retention of Balmoral will protect the building and grounds as a school district asset and would enable the continued use of the fields and gym. Any consideration of the potential sale of the site would require broad community consultation, consideration of future needs, redevelopment potential, and rezoning requirements.	

FACTORS for Consideration from Policy 610	Pertinent data and information	Reference
Impact on the Ministry of Education's five-year capital plan submitted by the Board.	The 2008/2009 Five-Year Capital Plan identifies two project requests for Balmoral; item #43 is a renovation to Balmoral at an approximate cost of \$5.6 million and item #44 is a seismic mitigation project at an approximate cost of \$7.2 million. If approved, these projects would not be expected to commence before 2013. If Balmoral were not to be used as an enrolling school, it is uncertain at this time whether the Ministry would provide the funding necessary for this upgrade. The scope and costs of these projects could be reduced by reducing the area and capacity of the building.	Appendix 7: Capital Plan Summary for 2007/08
Other: Out of Catchment attendance.	Of the 358 students (Sept. 30, 2008) in Grade 8 to 10 at Balmoral , 149 (or 42%) are from out of the catchment area of the school. Of these out of catchment students, 73 (20% of total enrolment) live within the Carson Gr. 8 - 10 Catchment area.	Appendix 8: Out of Catchment by school.
	Of the 1104 students (Sept. 30, 2008) in Grade 8 to 12 at Carson Graham 216 (or 20%) are from out of the catchment area of the school. Of these out of catchment students, 108 live within the Sutherland Catchment area.	
	The area of the Balmoral community is mature with no further developments of a significant nature expected. The predominant dwelling type in this community is single family dwelling.	
	The area of the Carson Graham community is fairly mature. Planned developments to the south include the Marine Drive corridor from Fell Road through Capilano Road, but limited student aged population is anticipated from this future development. This community has mixed housing developments. All planned and proposed housing developments have been factored into the enrolment projections prepared by MATRIX consultants.	
Other: Feeder School	As Balmoral is a feeder school to Carson Graham, the student population is expected to continue at Carson Graham for Grades 11 and 12.	